

401-634 The concern raised is that this is incompatible with frontline work, but here are two examples:

- A condensed 40-hour week, which meant a longer weekend, but also longer daily hours.
- A 32–35-hour work week.



Workers want a stable schedule. These are some ways to accommodate this:

work week

- Ending shift rotations so that people would always have the same schedule. This included:
 - Creating a three-day, one-afternoon shift schedule, giving more time off and consistency
 - → Three days on, three days off on 12-hour shifts. This is similar to nursing schedules.
 - Accommodating people's preferred shifts as much as possible (days, evenings, weekends)
- Importance of **double staffing** so that people had support and safety, particularly for evening and weekend shifts

B Flexibility

Several organizations tried to bring more flexibility to the work. Examples included:

- **Every other Friday**, staff work from home and this is often a **short day**
- Hybrid work, which was appreciated by staff when they were mildly sick, but did not want to lose a day of pay
- Accommodate work-life balance and provide flexibility in work. Frontline staff indicated that they could move hours around or make up time to do personal things like go to appointments or family events.
- If staff needed to work additional hours or on a weekend, they could take those days or hours as personal time during the week
- Allowing staff to make their own schedule, as long as they were able to continue supporting their clients
- Taking timeouts or breaks. This was especially important after working through a difficult circumstance or case. These might be very short, but were a needed and appreciated reset.

Promising Practices to support staff with their workloads and to increase staff work-life balance